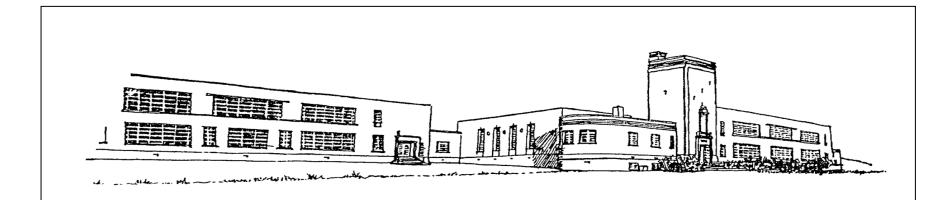


## **Children & Young People**

## **School Improvement Plan 2016-17**



# **Chirnside Primary School**

### **School Vision, Values and Aims**

At Chirnside Primary School our vision is:

"Our school and community will work together to enable all our pupils to achieve their learning potential."

This vision is embodied in our school's values of **wisdom**, **justice**, **compassion** and **integrity**: these are the words, which are inscribed on the mace of the Scottish Parliament, have helped to define values for our democracy.

It is one of the prime purposes of education to make our young people aware of the values on which Scottish society is based and so help them to establish their own stances on matters of social justice and personal and collective responsibility. Young people therefore need to learn about and develop these values. The curriculum is an important means through which this personal development is encouraged.

Our vision and values guide the way we work. Together our aims are to:

- Place children at the centre of all that we do
- Identify and rectify problems when children do not perform well
- Celebrate and reward achievement and excellence
- Involve parents fully in the life of the school and their own child's education
- Act as a focus for the community we serve
- Make the best use of all resources at our disposal
- Support, develop and value all our staff to better the learning opportunities we offer our pupils
- Ensure a positive ethos and climate of respect and trust, based upon shared values across our school community

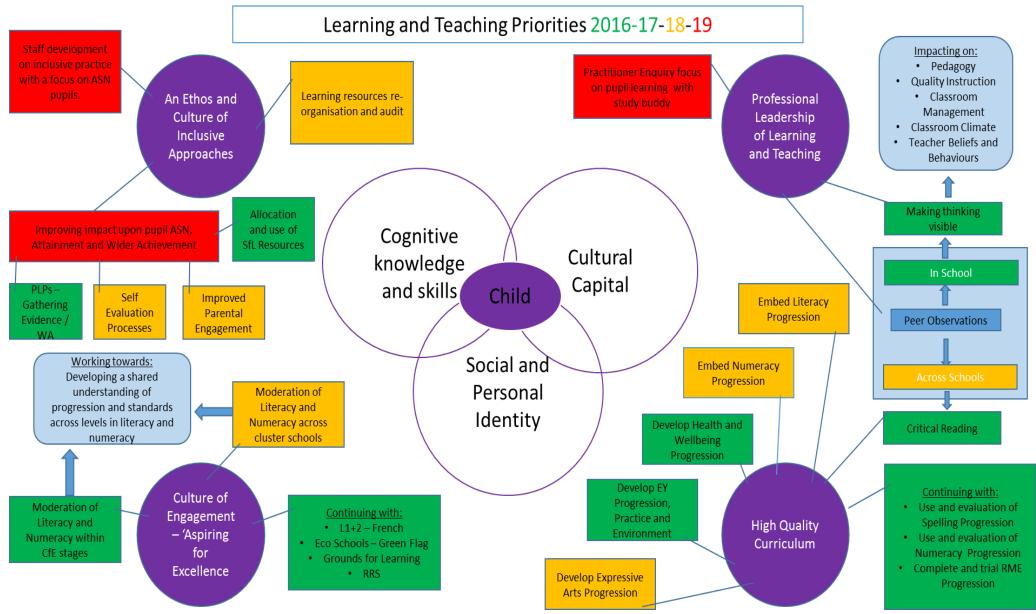


Figure 1: 3 year Overview for priorities for development as identified through audit and surveys of staff, parents and pupils.

**Start dates:** GREEN → 2016-17; ORANGE → 2017-18; RED → 2018-19

Priority Q.I.			Priority for Improvement										
1	1.1 Self-evaluation for self-improvement 1.3 Leadership of change 2.3 Learning, teaching and assessment 3.1 Ensuring wellbeing, equality and inclusion 3.2 Raising attainment and achievement		Prof	Professional Leadership of Learning and Teaching									
STEPS TO	O ACHIEVE THIS		1		Progress								
No.	Steps/Actions	Resources/ Decisions	Whom	When	Monitoring Progress : what has been achieved? How do you know ?	Date							
1.	a. Read and discuss introduction and overview of approaches contained in "Making Thinking Visible: How to Promote Engagement, Understanding, and Independence for All Learners" (Jossey-Bass Teacher) Paperback – 20 May 2011  b. Identify as a teaching group one focus to research and develop in classroom practice from September to December 2016 and / one for January to May 2017.  c. Read associated chapters for chosen approach. Plan implementation into classroom practice.  d. Introduce approach into own practice following a Plan, Do, Review cycle. Evaluate through study buddy (peer) observations and evaluations.  e. Evaluation of overall impact upon learners and	Personal copy of book for all class teachers. CAT1  CAT1  CAT2 / 5  CAT3 / 6  WTA - 4 hours to allow 4 peer visits during RICCT CAT4 / 7	HT CTs  CTs in pairs  CTs in pairs  CTs  CTs	Sept. 16  Sept. 16  Sept. 16 / Jan 2017  Oct and Nov 2016 / Feb – Mar – Apr 17  Dec 2016 / May 2017	What will be the impact?  At the core of Visible Thinking are practices that help make thinking visible: Thinking Routines loosely guide learners' thought processes and encourage active processing. They are short, easy-to-learn ministrategies that extend and deepen students' thinking and become part of the fabric of everyday classroom life.  The learning environment is built on positive, nurturing and appropriately challenging relationships which lead to high-quality learning outcomes. Staff access and apply relevant findings from educational research to improve learning and teaching.  There are high expectations for all learners across the school.								
2.	Peer observations in school:  a. Observations and visits to support development of 'Making Thinking Visable' approaches in classrooms.  b. Professional dialogue to discuss observation evidence and next steps in development / professional learning.	<ul> <li>a. Observations and visits to support development of 'Making Thinking Visable' approaches in classrooms.</li> <li>b. Professional dialogue to discuss observation evidence and next steps in development /</li> </ul>		Oct and Nov 2016 / Feb – Mar – Apr 17 Nov 2016 / April 2017	Staff reflect on their own practice and work collaboratively with others, including stakeholders, to build their capacity to meet the needs of all learners.  What has been achieved? How do we know?								

Ongoing Improvements throughout the year

1. Individual staff may carry out practitioner enquiry research based in own practice.

Priority	Q.I.	Priority for Improvement
_	1.2 Leadership of learning	
7	2.2 Curriculum	High Quality Curriculum
<b>_</b> .	2.6 Transitions	riigii Quality Curricululli
	3.2 Raising attainment and achievement	•

STEPS TO ACHIEVE THIS					Progress		
No.	Steps/Actions	Resources/ Decisions	Whom	When	Monitoring Progress : what has been achieved? How do you know ?	Date	
1.	Critical Reading (see also BLC CR plan attached):  a. Introduce structure and content of CR approach. Review experience of P5 (15-15) using CR approaches. Link content to current practice and identify two common approaches to develop during 16-17.  b. Research and plan approach 1 / approach 2 c. Trial, review and evaluate impact of approach 1 / approach 2.  d. Review, adapt and consolidate approach 1 / approach 2.  e. Evaluate impact across school using observations and pupil attainment data (compare to 2015-16).  f. Review impact evidence and identify 2 further approaches to develop in 2017-18.	CAT 1: copies of CR overview for each CT / Overview and P5 impact PPT  CAT 2 / CAT 4  Planning time  CAT 3 / CAT 5  Management time  CAT 6	CR / NT / CTs CTs CTs CTs CR / NT / CTs CR / CTs	Sept 16 / Feb 17 Sept 16 / Feb 17 May 17 Nov 16 / Mar 17 May 17 May 17	What will be the impact? Staff access and apply relevant findings from educational research to improve learning and teaching. There are high expectations for all learners across the school. Staff to reflect on their own practice and work collaboratively with others, including stakeholders, to build their capacity to meet the needs of all learners. Learners receive high-quality feedback and have an accurate understanding of their progress in learning and what they need to do to improve. All staff are ambitious and expect high levels of attainment and achievement for all learners. Time is protected for professional learning and collegiate working to develop the curriculum and consider its impact on children and young people. There is a clear focus on developing skills of literacy, creativity and digital skills in a progressive way across the curriculum. There are planned opportunities for staff to come together to develop a shared understanding of progress across levels. Attainment levels in literacy are a central feature of the school's priorities for improvement and are raising attainment.  What has been achieved? How do we know?		
2.	Develop Health and Wellbeing Progression:  a. With Physical Education at the centre of our approach to Health and Wellbeing, begin to cluster E&Os under SALs for assessment purposes.  b. Identify links with PE SALs for Social, Emotional and Mental Health outcomes across each level (Early / First / Second).  c. Plan for the further development of these SEM outcomes at classroom level with CTs.  d. Through pupil and CT surveys, review the impact of joined up approach between PE and mainstream to provide deep H&WB learning opportunities.	PE CST non-contact time.  PE CST non-contact time / class release  Curricular Planning Time CATs  PE CST non-contact time / CAT 1	PE CST / Stage CST PE CST / CTs PE CST / CTs / pupils	Aug to Dec 16 Jan – Feb 17 Apr 17 June 17	What will be the impact? There are high expectations for all learners across the school. Staff reflect on their own practice and work collaboratively with others, including stakeholders, to build their capacity to meet the needs of all learners. All staff are ambitious and expect high levels of attainment and achievement for all learners. Time is protected for professional learning and collegiate working to develop the curriculum and consider its impact on children and young people. There is a clear focus on developing skills in health and wellbeing, creativity and digital skills in a progressive way across the curriculum. There are planned opportunities for staff to come together to develop a shared understanding of progress across levels.		

					What has been achieved? How do we know?
	<u>Develop Early Years Progression, Practice and Environment</u>				What will be the impact?
	a. Building continuity for EY pupils through social				EY practitioners will develop their capabilities in describing and
3.	opportunities (snack, break and social time) to	0.5 INSET	EY Staff	Nov 16 x 2	evaluating how children have been engaged in learning by consulting
	promote confidence and self-esteem amongst	Class release in pairs	CR / NN		research and sharing practice with other providers to get a wider
	learners.				understanding of what constitutes good practice in quality.
	b. Ongoing paired evaluation of learners experiences	EYT Management	EY Staff	Oct 16 –	Developing practitioner knowledge of the EY curriculum will focus on the
	and environment for learning, with a focus on	time / Class release in		May 17	relevance and breadth of the curriculum and ensuring that experiences
	engagement in learning and adult interactions.	pairs			provided are developmentally appropriate.
	c. Continued development of EY writing approaches	0.5 INSET	EYT / NN	Feb 17	
	through outdoor learning and play opportunities.				What has been achieved? How do we know?
	d. Visits to centres of excellent practice within Borders	0.5 INSET	EYT / NN	April 17	
	and beyond.				
	Complete and trial RME Progression	0	D145144 1:		What will be the impact?
	a. Complete second level programme and evaluate	Class release for 3CTs (1	RME Working	Sep 16	There are high expectations for all learners across the school within RME.
4.	against early and first level programmes in terms of	day)	Group		Staff reflect on their own practice and work collaboratively with others,
	progression.	CAT 1	CTs	Oct 16	· · · · · · · · · · · · · · · · · · ·
	b. Introduction of programmes as planning and assessment tool. Identify resource needs.	CALI	CIS	00116	including stakeholders, to build their capacity to meet the needs of all learners.
	· ·	CT planning time	CTs in level	Nov 17 /	All staff are ambitious and expect high levels of attainment and
	block of learning in RME.	(collegiate) CAT 2 / 3 / 4	groups	Jan 17/ Apr	achievement for all learners.
	d. Evaluate programmes in terms of use as planning	CAT 5	CTs – cross level	17	Time is protected for professional learning and collegiate working to
	and assessment tool, and in terms of progression of		groups	June 17	develop the curriculum and consider its impact on children and young
	learning within and across levels.		0 1		people.
					There is a clear focus on developing skills in RME using creativity and
					digital skills in a progressive way across the curriculum.
					There are planned opportunities for staff to come together to develop a
					shared understanding of progress across levels.
					What has been achieved? How do we know?
					windt has been delineved; flow do we know:

Ongoing Improvements throughout the year

#### Continuing with:

- Use and evaluation of Spelling Progression
- Use and evaluation of Numeracy Progression

Priority Q.I.		Priority for Improvement									
1.1 Self-evaluation for self-improvement 1.2 Leadership of learning 1.4 Leadership and management of staff 2.3 Learning, teaching and assessment 2.7 Partnerships 3.2 Raising attainment and achievement				Culture of Engagement – 'Aspiring for Excellence'							
STEPS TO	O ACHIEVE THIS				Progress						
No.	Steps/Actions	Resources/ Decisions	Whom	When	Monitoring Progress: what has been achieved? How do you know?	Date					
1.	Moderation of Literacy and Numeracy within CfE stages:  a. Using trio approach to moderation and associated support materials, engage with stage partners to provide support and challenge in broadening our understanding of pupil security in:  I. Writing II. Reading III. Numeracy	CAT 1 CAT 2 CAT 3	CTs CTs CTs	Nov 16 Feb 17 Apr 17	What will be the impact? There are high expectations for all learners across the school. All staff are ambitious and expect high levels of attainment and achievement for all learners. Time is protected for professional learning and collegiate working to develop the curriculum and consider its impact on children and young people. There are planned opportunities for staff to come together to develop a						
2.	Moderation across schools of pupil progress at Early / First / Second levels:  a. Moderation across cluster schools at key transition points with a literacy / numeracy focus.  b. Moderation within levels with a focus on reading between Chirnside PS and Coldstream PS	CAT 1 / CAT 2 CAT 3 / CAT 4	P1 / P4 / P7 CTs All CTs	October 2016 and May 2017 February 2017 and May 2017	shared understanding of progress across levels.  What has been achieved? How do we know?						

Ongoing Improvements throughout the year

#### Continuing with:

- L1+2 French. Further development using ICT online resource to plan and deliver year 2 at all stages.
- Eco Schools Green Flag accreditation (focus on sustainability and litter).
- Grounds for Learning: Numeracy and Literacy learning trails, Phase 2 of outdoor play project.
- Rights Respecting Schools accreditation and links with Priorsford PS, Peebles.

Priority	Q.I.		Priority for Improvement							
1.1 Self-evaluation for self-improvement 2.3 Learning, teaching and assessment 2.4 Personalised Support 2.5 Family learning 2.6 Transitions 3.2 Raising attainment and achievement		An Ethos and Culture of Inclusive Approaches								
STEPS TO	ACHIEVE THIS				Progress					
No.	Steps/Actions	Resources/ Decisions	Whom	When	Monitoring Progress : what has been achieved? How do you know ?	Date				
1.	PLPs – Gathering evidence of pupil progress and wider achievement  a. Learning Block Overview shared with pupils and parents. Copy of overview added to PLP folder.  b. During each block of learning pupils identify, in discussion with teacher, an example of personal progress in writing, reading, numeracy and one other subject area to be added to PLP folder.  c. At the end of each block, contents of PLP are shared with parents. Parents and pupils have the opportunity to add examples of wider achievement at home to their PLP folder.  d. Comment from pupil regarding progress made in their learning journey (based on PLP evidence) is recorded to their 'stage profile'  I. Format for pupil profile developed for Early / First / Second levels  II. Trial pupil profile  III. Review and evaluate profile with staff and pupils  IV. If required adapt profile formats.	Copies of learning overview Quality and next steps identified. PLP folders / Class time PLPs  Pupil Profile in PLP — Discussion time (selfevaluation) during class CAT 1  Class time CAT 2 / Management time CAT 2	CTs / Parents / Pupils  CTs / Pupils  Pupils / Parents  Pupils / CTs  CTs  CTs  HT  HT	Block Beginning Block End Week at Block End Block end Sept 16 Oct to April May 17 May 17	What will be the impact?  Self-evaluation is integral to how we work within our community and is an ongoing feature of school life.  Across the year, there is focused attention on monitoring and evaluating learning and teaching and children's achievements, and to taking improvements forward.  There is evidence that children and young people are confidently engaged in reviewing their own learning and the work of the school. Learners' achievements in and out of school are recorded and recognised. They understand how these achievements help them develop knowledge and skills for life, learning and work.  Learners receive high-quality feedback and have an accurate understanding of their progress in learning and what they need to do to improve.  Creative approaches are used to engage families.  There are stronger home-school links which are improving outcomes for learners.  There are clear, shared processes in place for the transfer of information about all children and young people's learning and achievements across the curriculum.  Profiling is used to inform and improve future learning. They are used with children and young people to discuss their progress to support					
2.	Allocation and use of Support for Learning Resources to impact upon pupil reading progress (Closing the Gap).  a. Allocate 1.5 hours per block for CT and SfLT consultation (progress review and planning).  b. SfLT and CT consultation and collaboration to meet needs of identified pupils.  c. Track identified individual pupil progress and support needs using ASN tool in SfLT – CT / HT – CT consultations.  d. Use standardised assessments to quantify observations and SfLT / CT judgments re pupil progress in reading / writing / numeracy.	7.5hrs in Working Time Agreement - RICCT  Planning time / SfLT timetabling  PIPs / INCAS / Reading, spelling and numeracy screens.	HT / Collegiate group SfLT and CTs / HT and SfLT HT and CT/ SfLT HT	June 16  Week 1 each block  End of each block See self- evaluation calendar	continuity in learning at transitions.  Children and young people are fully engaged in their learning and participate in decision-making about their learning pathways.  Both universal and targeted learning and support is embedded and is having a positive impact on children's progression with their learning.  Children requiring additional support have high quality individualised and meaningful progression pathways.  Learners' needs are identified through robust assessment information including specialist input where required.  Relevant support staff are involved in planning and reviewing support for individuals and groups of learners.  There is a strong ethos across the school to minimise the impact of potential barriers to learning.  The school reviews the progress of all children effectively, including					

					those with additional support needs.		
					What has been achieved? How do we know?		
			•			•	
Ongoing	Improvements throughout the year						
	Re-organisation of teaching and learning resources in new resource room, starting with Literacy and Numeracy.						
			and ivalliciacy.				
	Continuation of ASN tracking tool development between HT and S	otli / CIS					

2016/17

Chirnside Primary School Action Plan

Continued development of partnership working between agencies involved in supporting pupils in shared placements.

## Appendix 1: Berwickshire Learning Community Critical Reading Development Plan

Session 16/17	School/s: All S	chools Priority for improvement and brief description:				
	in Berwickshir	re				
	Learning Com	munity Developing excellent critical reading forms part of the responsibility for all teachers in developing literacy.				
		Vess 4. Also surject is few all surjections and according Facility and literature to be a single size of a surject in few allows and according to the surjection and the surjection and according to the surjection according to the surjection and according to the surjection and according				
		Year 1 - the project is for all primary and secondary English and literacy teachers to have a joint understanding of excellent strategies and approaches to support the				
		development of critical reading, from 3-18. Teachers will implement a shared approach, planning together, joint feedback and evaluation, and beginning to lead to				
		effective moderation based on a shared understanding of levels.				
		Year 2 – primary and secondary English and literacy teachers across the LC will be confident in making judgements about the progress of young people in critical reading,				
		based upon a valid and reliable range of evidence coming from joint approaches. The impact of effective critical reading is explored across all curricular areas, and effective				
		strategies are used by all primary and secondary teachers.				
		Year 3 – all teachers across all curricular areas will be confident in making judgements about the progress of young people in critical reading (literacy) in their area.				
Learning Community Link Critical	Reading is a	HGIOS4 Indicators				
LC priority this year. (Literacy)						
		1.2 Leadership of Learning				
		1.3 Leadership of change				
		1.5 Ecuacioni di Citalingo				
		2.3 Learning, Teaching and Assessment				
		2.6 Transitions				
Measurable outcomes for learner	rs:					

(Planned indicators of success, what will success look like. Include potential measurable data, observations and feedback from participants)

- The aim is for learners to be using an increasing range of critical reading strategies (based on the work of Bill Boyd):
  - Across all ages, young people are utilising higher order thinking approaches with reading (e.g. summarising, asking questions and evaluating) Lesson observations, focus group reflections by young people, evidence in teacher plans and consultations, feedback from CAT sessions.
  - The quality of their responses to critical reading is improved, more analytical and evaluative. Focus group reflections by young people, comparing responses over time, individual and group assessments of progress, consistent application of an assessment task.
  - Young people experience a consistent approach to the learning and teaching of critical reading across the learning community, from 3-18. Survey monkey evidence about confidence of staff and usage of techniques, moderating the P7 critical reading assessment over time, comparison over time of baseline testing in reading.

Steps/actions required	By Whom	By when	Resources or decisions/agreements required	Monitoring Progress; What has changed or been achieved (How do you know?)
Step 1: Meeting with a representative from each school/pair of schools with the planning group to share materials and plan carefully for success.	Planning group  Identified teachers  Secondary teachers	Up to June 2016	Materials	A group formed, and an excellent pack of materials has been produced, complete with exemplars at every level, progression proformas and guides, suggestions, teaching advice, and witness statements.
Step 2: Small group meet to plan materials for launch CAT session	Ross Maunder, Gary Fryer, Jane Richardson.	ASAP before August	Will disseminate to all members of the group and HTs.	
Step 3: Secondary teacher visits primary school for initial CAT session with primary staff.	Secondary staff Primary staff	August/September	To be organised in each school early in the cycle of CAT sessions. Primary HTs to communicate with secondary HTs over dates.	
Step 4: Early in the term, Secondary English staff deliver a standard assessment.	English and Literacy PTs	September 2016	To be organised in cluster.  Supply cover an issue.  Open to all primary staff.	
Step 5: Primary staff visit critical reading lessons with S1 in August/September.	Secondary staff Primary staff	September 2016	To be organised in cluster.  Supply cover an issue.  Open to all primary staff.	
Step 6: Planning group meet to consider a standard assessment for key points of transition – Early to First, and First to Second Stages.	Primary staff Secondary staff	Before February in-service 2017	Requires supply cover to be released to do this.	
Step 6: In two further CAT sessions, primary teachers consider excellent strategies, try these out, plan together, give feedback, and embed in practice.	Primary staff	By Summer 2017	Requires commitment to trying strategies, supporting observation, joint planning and monitoring progress through school structures.	
Step 6: P6/7 teachers meet with secondary staff to moderate activities using the toolkit.	Primary staff		Requires supply cover to be released to do this.	

2016/17

	Secondary staff			
Step 7: Planning group reconvene to evaluate the project and plan for Year 2.	Primary staff Secondary staff	Early in Summer Term	Requires supply cover to be released to do this.	
Next steps	See above for idea	s for Year 2 and 3.		

## Appendix 2: Broad View Audit Evaluation

A broad view audit using all quality indicators is carried out every three years, or where there has been a significant change in the school.

This audit helps schools to select aspects of HGIOS4 to identify priorities for the SIP.

	Quality indicators from How good is our school 4?								
Кеу	Quality Indicator	Themes		School's self-evaluation					
Aspects			6	5	4	3 2	1	Date / Evidence Sources	
Leadership and Management	1.1 Self Evaluation for self- improvement	<ul> <li>Collaborative approaches to self-evaluation</li> <li>Analysis and evaluation of intelligence and data</li> <li>Ensuring impact on learners success and achievements</li> </ul>			х			June 2016: Teaching Staff Survey Support Staff Survey PIPs and INCAS data Attainment Tracking	
	1.2 Leadership of Learning	<ul> <li>Professional engagement and collegiate working</li> <li>Impact of career long professional learning</li> <li>Children and young people leading learning</li> </ul>			Х			June 2016: Teaching Staff Survey Support Staff Survey	
	1.3 Leadership of change	<ul> <li>Developing a shared vision, values and aims relevant to the school and its community</li> <li>Strategic planning for continuous improvement</li> <li>Implementing improvement and change</li> </ul>			Х			June 2016: Teaching Staff Survey Support Staff Survey School Improvement Report for 2015-16	
	1.4 Leadership and management of staff	<ul> <li>Governance framework</li> <li>Building and sustaining a professional staff team</li> <li>Staff wellbeing and pastoral support</li> </ul>			Х			June 2016: Teaching Staff Survey Support Staff Survey	
	1.5 Management of resources to promote equity	<ul> <li>Management of finance for learning</li> <li>Management of resources and environment for learning</li> </ul>				Х		DSM statements Resource purchases linked to SIP priorities for 2015-16	
Learning Provision	2.1 Safeguarding and child protection	<ul> <li>Arrangements for safe guarding, including child protection</li> <li>Arrangements to ensure wellbeing</li> <li>National guidance and legislation</li> </ul>		X				IAF - Multi agency documentation Pastoral notes – SEEMIS Attendance data / Exclusions data - SEEMIS	
	2.2 Curriculum	<ul> <li>Rationale and design</li> <li>Development of the curriculum</li> <li>Learning pathways</li> <li>Skills for learning, life and work</li> </ul>			X			June 2016: Teaching Staff Survey Support Staff Survey Pupil Survey Parent Survey School Improvement Report for 2015-16 Monitoring and self-evaluation documentation	

		Quality indicators from <i>How g</i> e	ood is o	ur sc	hool 4	1?		
Key	Quality Indicator	Themes						School's self-evaluation
Aspects			6	5 4	3	2	1	Date / Evidence Sources
	2.3 Learning, teaching and assessment	<ul> <li>Learning and engagement</li> <li>Quality of teaching</li> <li>Effective use of assessment</li> <li>Planning, tracking and monitoring</li> </ul>		>				June 2016: Teaching Staff Survey Support Staff Survey Pupil Survey Parent Survey Monitoring and self-evaluation documentation PIPs and INCAS data Attainment Tracking
	2.4 Personalised learning	<ul> <li>Universal support</li> <li>Targeted support</li> <li>Removal of potential barriers to learning</li> </ul>			X			June 2016: Teaching Staff Survey Support Staff Survey Pupil Survey Parent Survey ASN Tracking Tool SfLT / CT / ANA consultations
	2.5 Family Learning	<ul> <li>Engaging families in learning</li> <li>Early intervention and prevention</li> <li>Quality of family learning programmes</li> </ul>			Х			June 2016:  ELC Family Baking initiative – parent feedback  Parent Survey
	2.6 Transition	<ul> <li>Arrangements to support learners and their families</li> <li>Collaborative planning and delivery</li> <li>Continuity and progression in learning</li> </ul>		>				June 2016: Teaching Staff Survey Support Staff Survey Pupil Survey Parent Survey P7 Advance Party evaluation
	2.7 Partnerships	<ul> <li>The development and promotion of partnerships</li> <li>Collaborative learning and improvement</li> <li>Impact on learners</li> </ul>		>				June 2016: Parent Survey CLD P7 feedback
Successes and Achievements	3.1 Improving wellbeing, equality and inclusion	<ul> <li>Wellbeing</li> <li>Fulfillment of statutory duties</li> <li>Inclusion and equality</li> </ul>		>				June 2016: Teaching Staff Survey Support Staff Survey Pupil Survey Parent Survey

Quality indicators from How good is our school 4?											
Key	Quality Indicator	Themes	School's self-evaluation								
Aspects			6	5	4	3	2	1	Date / Evidence Sources		
	3.2 Raising attainment and achievement	<ul> <li>Attainment in literacy and numeracy</li> <li>Attainment over time</li> <li>Overall quality of learners' achievement</li> <li>Equity for all learners</li> </ul>			X				June 2016: Teaching Staff Survey Support Staff Survey Pupil Survey Parent Survey PIPs and INCAS data Attainment Tracking School Improvement Report 2015-16		
	3.3 Increasing creativity and employability	<ul> <li>Creativity skills</li> <li>Digital innovation</li> <li>Digital literacy</li> <li>Increasing employability skills</li> </ul>				Х			June 2016: Teaching Staff Survey Support Staff Survey Pupil Survey Parent Survey		

## Appendix 3: HGIOS 4 Overview Cycle

This overview will help schools to identify what HGIOS4 Quality indicators need prioritised

within their 3 year cycle

Key Aspects Quality Indicator		Themes	2016/17	2017/18	2019/20
Leadership and Management	1.1 Self Evaluation for self-improvement	<ul> <li>Collaborative approaches to self-evaluation</li> <li>Analysis and evaluation of intelligence and data which ensure impact on learners</li> </ul>	X		Х
	1.2 Leadership of Learning	<ul> <li>Professional engagement and collegiate working</li> <li>Impact of career long professional learning</li> <li>Children and young people leading learning</li> </ul>	Х		Х
	1.3 Leadership of change	<ul> <li>Developing a shared vision, values and aims relevant to the school and its community</li> <li>Strategic planning for continuous improvement and implementation of change</li> </ul>		Х	
	1.4 Leadership and management of staff	<ul> <li>Governance framework</li> <li>Building and sustaining a professional staff team: staff wellbeing and pastoral support</li> </ul>		Х	
	1.5 Management of resources to promote equity	<ul> <li>Management of finance for learning</li> <li>Management of resources and environment for learning</li> </ul>	Х		Х
Learning Provision	2.1 Safeguarding and child protection	Arrangements for safe guarding, including child protection     Arrangements to ensure wellbeing     National guidance and legislation		х	
	2.2 Curriculum	Rationale, design and development of the curriculum     Learning pathways including skills for learning, life and work	Х	х	Х
	2.3 Learning, teaching and assessment	<ul> <li>Learning and engagement</li> <li>Quality of teaching: effective use of assessment: planning, tracking and monitoring</li> </ul>	Х	х	Х
	2.4 Personalised learning	<ul> <li>Universal and targeted support</li> <li>Removal of potential barriers to learning</li> </ul>	Х		
	2.5 Family Learning	<ul> <li>Engaging families in learning: quality of family learning programmes</li> <li>Early intervention and prevention</li> </ul>		х	
	2.6 Transition	<ul> <li>Arrangements to support learners and their families</li> <li>Collaborative planning and delivery: Continuity and progression in learning</li> </ul>			Х
	2.7 Partnerships	<ul> <li>The development and promotion of partnerships</li> <li>Collaborative learning and improvement: Impact on learners</li> </ul>		х	
Successes and Achievements	3.1 Improving wellbeing, equality and inclusion	Wellbeing : Inclusion and equality     Fulfillment of statutory duties	Х		Х
	3.2 Raising attainment and achievement	<ul> <li>Attainment in literacy and numeracy : Attainment over time</li> <li>Overall quality of learners' achievement : Equity for all learners</li> </ul>	Х	Х	Х
	3.3 Increasing creativity and employability	Creativity skills : Digital innovation ; Digital literacy     Increasing employability skills		Х	